

Table 2. IMPLEMENTATION MATRIX

Action Step		Timeframe	Staff time	Code /guideline updates	Capital Imprvt/ Budget	River-front	CBD	West Side/ KY 9	South Hilltop	Citywide	Potential champion/partner
1.	Development and Design										
1.01	Update the Zoning Code and Zoning Map	I	H	x	\$	X	X	X	X	X	Planning Commission
1.02	Update the Subdivision Regulations	I/S	H	x	\$	X	X	X	X	X	Planning Commission
1.03	Create public benefit requirements for projects that involve public/private partnerships	S	M	x		X	X	X	X	X	Catalytic Development Funding Corp of NKY
1.05	Review and update existing Historic District design guidelines	I/S	H	x	\$	X	X	X		X	Planning Commission, Design Review Board, Historic Preservation Commission
1.06	Prepare and maintain an inventory of properties and their characteristics	O	H			X	X	X	X	X	Catalytic Development Funding Corp of NKY
1.07	Create general design criteria/guidelines for new construction/renovation	I/S	H	x	\$	X	X	X	X	X	Planning Commission, Design Review Board
1.08	Enforce/strengthen property maintenance code	O	M	x	\$	X	X	X	X	X	Property Task Force
1.09	Continue systematic enforcement of property maintenance code scheduling	O	M			X	X	X	X	X	Property Task Force
1.10	Create a Monmouth Street Business District Improvement Program	I	H				X				NBA
1.11	Redevelop the Newport Steel site	I	H					X			Developer
1.12	Continue/enhance business attraction and retention efforts	O	H		\$	X	X	X	X		Business Liaison, Tri-Ed, Port Authority, Southbank Partners, KEDC
1.13	Conduct regular sessions with developers	O	L			X	X	X			Catalytic Development Funding Corp of NKY
1.14	Continue Historic Preservation Program: promote renovation of historic structures, places, etc.	O	M				X	X		X	
1.15	Continue/expand housing affordability programs, including energy efficiency improvements that help to reduce utility costs	S	M		\$	X	X	X	X	X	Neighborhood Foundations, Campbell Co Housing Department, ReNewport
1.16	Strengthen/expand the Vacant Property Registration program	S	M	x		X	X	X	X	X	
1.17	Conduct a parking management study focused on the CBD and identifying new parking areas	I	H		\$	X	X				
2.	Placemaking										
2.01	Create a Branding Plan for gateways to the city and neighborhoods	S	M		\$	X	X	X	X	X	
2.02	Install gateway treatments in priority locations	S	H		\$\$	X	X	X	X	X	
2.03	Create wayfinding plan	S	M		\$	X	X	X	X	X	
2.04	Install wayfinding signs in priority locations	S	M		\$	X	X	X	X	X	
2.05	Continue Tree Planting Program, identify Funding.	O	M		\$\$	X		X			Neighborhood Groups

Timeframe:
O Ongoing: Activity currently underway

I Immediate: Begin right away, completed within 1 to 2 years

S Short Term: completed within 2-5 years

L Long Term: completed within 6-10 years

Table 2. IMPLEMENTATION MATRIX, *continued*

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2.06	Install lighting and public art on the underside of bridges along the riverfront and the Columbia Street underpass through the levee	L	H		\$\$	X					KYTC, USACE
2.07	Create a community garden program	L	H		\$	X	X	X	X	X	Neighborhood groups
2.08	Continue to install public art in public locations	O	M		\$	X	X	X	X	X	Public Art Committee
2.09	Plan and conduct temporary low-cost events	O	H		\$	X	X	X	X	X	ReNewport, Neighborhood Groups
3.	Bike, Sidewalk & other Transportation Improvements										
3.01	Conduct a citywide traffic study	S	H		\$\$\$	X	X	X	X	X	OKI
3.02	Construct a wide, bike-friendly trail along Riverboat Row in concert with Riverfront Commons	O	M		\$\$\$	X					Tri State Trails, Southbank, OKI
3.03	Transform KY 8 (including 4th St Bridge) & KY 9 into a multi-modal boulevard	L	L		\$\$\$	X		X			KYTC, Legislators, Tri State Trails, Southbank
3.04	Install a wide sidewalk along Central Ave up to the levee from KY 8 to the riverfront	S	H		\$\$\$	X		X			Tri State Trails, Southbank
3.05	Require riverfront developers to install public pedestrian and bike crossings connections from KY 8/KY9 to the riverfront	O	L	x		X		X			Planning Commission
3.06	Enhance Columbia St as a major entry to Riverboat Row	I	H		\$\$\$	X					Tri State Trails, Southbank
3.07	Install sharrows, bike paths, bike lanes, etc connections in priority locations: Saratoga St (bicycle boulevard), 5th & 6th St east-west connector, and 4th St Bridge	S	H		\$\$\$	X	X	X	X		KYTC, Tri State Trails, Southbank, TANK, Red Bike connector, and 4th St Bridge
3.08	Install levee trail access at Taylor Southgate & 4th St bridges	O	?		\$\$\$	X		X			KYTC
3.09	Establish preferred route for KY 9 traffic to access the 11th St Bridge and install necessary traffic controls	I	M		\$\$\$			X			KYTC
3.10	Improve transit service and rider amenities in priority locations	L	M		\$\$\$	X	X	X	X	X	TANK
3.11	Continue to lobby for improvements to I-471 ramps at Dave Cowsens	L	L			X				X	KYTC, City Commissioners
3.12	Research areas where "tactical urbanism" measures can be put in place	S	H	x	\$		X	X			ReNewport, Neighborhood Groups
4.	Parks and Recreation										
4.01	Prepare a park inventory, park improvement and park funding plan.	L	H		\$\$	X	X	X	X	X	
4.02	Organize/conduct recreational activities/ events at City parks	S	L			X	X	X	X	X	Neighborhood Groups
4.03	Create a central gathering place in the area bounded by 6th St, Saratoga, 7th St, and Columbia	L	H		\$\$\$		X				Property Owners, Neighborhood Groups
4.04	Upgrade Festival Park based on Masterplan recommendations	O/I	H		\$\$\$	X					OKI, DLG, USACE, Ad Hoc Committee
4.05	Continue to maintain and improve existing parks and greenspaces	O	H		\$\$	X	X	X	X	X	Neighborhood groups

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4.06	Make major park improvements to General Taylor Park	O/I	H		\$\$\$	X					OKI, DLG, USACE, Ad Hoc Committee, Corporex
4.07	Expand Bernadette Watkins Park	L	?		\$\$\$			X			ReNewport
4.08	Make major park improvements to Buena Vista Park, including expanded maintenance	I	M		\$\$			X			Neighborhood Groups, ReNewport
4.09	Develop a water access/recreation plan for the riverfronts; coordinated with the Jacob Spears River Trail Initiative	O/I	M		\$\$\$	X					Southbank Partners
4.10	Create a trail system in the South/ Hilltop neighborhoods	L	H		\$\$\$				X		Neighborhoods, Tri State Trails
4.11	Create additional greenspace (depaving efforts) to address urban heat island effect	L	H		\$\$\$	X	X	X	X	X	
5.	Public Utility Infrastructure Improvements										
5.01	Install shoreline stabilization improvements	I	?		?	X		X			USACE, Southbank
5.02	Continue Smart Corridor Improvements along US 27 and Monmouth Street	O	H		\$\$\$				X		Smart Corridor Committee
5.03	Create a Coordinated Capital Investment (CCI) team	I	M			X	X	X	X	X	Public and Private utility companies
5.04	Develop and implement policy on installation of adequate conduit as part of all roadway improvements and new development projects	O	M		\$\$\$	X	X	X	X	X	
5.05	Install citywide Broadband (funded by ARPA)	O	M			X	X	X	X	X	Cincinnati Bell, Fiscal Court, Campbell County
5.06	Continue to upgrade water, wastewater and storm utilities	O	L			X	X	X	X	X	SD 1, NKY Water
6.	City Government										
6.01	Continue to collaborate on mutual response, joint services, purchases, other opportunities	O	L								Adjacent communities, Campbell Co.
6.02	Continue to develop/enhance community-oriented policing practices	O	H								
6.03	Improve access and search functions for City Ordinances posted online	I	M								
6.04	Create a Marketing and Communications plan for the City	I	M		\$\$						
6.05	Update the City's website	I	H		\$\$						

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Potential Partners List

Ad Hoc Committee
Business Liaison
Campbell Co
Campbell Co (Fiscal Court)
Catalytic Development Funding Corp. of Northern Kentucky
Corporex
Design Review Board
DLG – KY Department for Local Government
Historic Preservation Commission
KEDC - Kentucky Educational Development Corp
KYTC - Kentucky Transportation Cabinet
Legislators – Kentucky State Legislators
Neighborhood Foundations (Newport Housing Authority)
Neighborhood Groups
NBA - Newport Business Association
NKY Water Northern Kentucky Water District
OKI Ohio Kentucky Indiana Council of Governments
Planning Commission
Port Authority - Northern Kentucky Port Authority
Property Owners
Property Task Force
Public Art Committee
Red Bike
ReNewport
SD 1 - Northern Kentucky Sanitation District No. 1
Smart Corridor Committee
Southbank Partners
TANK - Transit Authority of Northern Kentucky
Tri State Trails
Tri-Ed – Northern Kentucky Economic Development
USACE - United States Army Corps of Engineers